Opportunities for U.S. – Japan Cooperation to Strengthen Shipbuilding Capacity

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Major Drivers for Maritime Policy

Executive Order on Maritime Dominance

1. **Maritime Action Plan**
2. **Security & Resilience of Maritime Industrial Base**
3. **USTR Investigation Actions**
4. **Harbor Fees and Other Charges**
5. **Aligned Trade Policies**
6. **Reduced Dependence on Adversaries**
7. **Maritime Security Trust Fund**
8. **Shipbuilding Financial Incentives Program**
9. **Maritime Prosperity Zones**
10. **Maritime Industry Needs Report**
11. **Mariner Training & Education**
12. **Modernize USMMA**
13. **Procurement Efficiency**
14. **Government Efficiency**
15. **US Flag Commercial Fleet**
16. **Arctic Waterways**
17. **Shipbuilding Review**
18. **Deregulatory Initiatives**
19. **Inactive Reserve Fleet**

America's Maritime Action Plan (MAP)

Pillar I: Rebuild U.S. Shipbuilding Capacity and Capabilities
- Shipyard Initiatives
- Maritime Prosperity Zones
- Partnerships (Industry/Intl.)

Pillar II: Reform Workforce Education and Training
- Training/Education Initiatives
- Maritime Academy Support

Pillar III: Protect the Maritime Industrial Base
- Preference Requirements
- Taxes/Penalties

Pillar IV: National Security, Economic Security, & Industrial Resilience
- Strategic Commercial Fleet
- Maritime Security Trust Fund
- Innovative Technology Use

Deregulatory Actions

Legislative Proposals

Commerce/Treasury Initiatives (Deals)

Leveraging Collections of Tariffs, Port Fees, and Investments Tied to Negotiated Trade Deals
- Shipyard investments
- Offsets to incentivize building ships in the US and operating ships under US Flag

Deals Negotiated with Countries and Companies Supporting US Maritime Industry Revitalization
- Cooperative shipbuilding options with allied nations
- Foreign Direct Investment in US shipyards and shipping companies

Proposed SHIPS for America Act

New Oversight and Accountability for National Maritime Affairs & Policy

Maritime Security Trust Fund & Associated Tax Provisions

National Freight Strategic Plan

Strategic Sealift Programs (including US Strategic Commercial Fleet)

Cargo Preference Requirements

US Shipbuilding Support

Commercial Shipbuilding Practices in Naval Shipbuilding

Shipbuilding Innovation & Infrastructure

Workforce Development & Licensing Reforms

Other Major Maritime Initiatives

National Security Council Policy Initiatives & Office of Management and Budget Funding Priorities

Naval Shipbuilding Investments Under the One Big Beautiful Big Act (OBBA)

Navy Maritime Industrial Base (MIB) Initiative
- Strengthen Supply Chains
- Modernize Facilities & Infrastructure
- Education, Training, & Workforce Development
- Commercial Shipbuilding Standards & Practices
- Advanced Manufacturing

Connections with Other Executive Orders (Nuclear, AI, etc.)

Government & Industry Working Together

Government Roles

- Set Strategic Priorities & Focus National Attention on Results
- Align Commercial Interests with National Priorities
- Provide Predictable Base Demand
- Attract Domestic & Foreign Direct Investment
- Establish Government Co-funding Mechanisms
- Drive Transformative Innovation Initiatives
- Adopt Efficient Commercial Standards & Practices
- Remove Bureaucratic Barriers

Industry Roles

- Engage on Maritime Policy Development & Execution (including collaboration on Maritime Prosperity Zone and Regional Maritime Initiatives)
- Turn Policy Into Modernized Production
- Make Fleet Growth Sustainable
- Build and Maintain the Workforce Together
- Adopt Innovative Approaches with Transformative Impact
- Bring Investment Capital & Deal Opportunities

Practical Industry Focus Areas

Maritime Policy Seeks to Incentivize and Reward Transformative Innovation and Systemic Change Across the Maritime Industry

Engage on Maritime Policy

Share Insights on Requirements and Ideas for Sustainable Maritime Industry Transformation

Engage on Regional Maritime Initiatives Directly Affecting Your Maritime Ecosystem

Advocate for Legislation to Make Maritime Initiatives Enduring

Collaborate on Maritime Prosperity Zone and Regional Maritime Initiatives

Modernize Production

Leverage Efficient Commercial Standards and Practices

Upgrade Infrastructure for Focused, Strategic Needs

Implement SMART Yard Technology (Robotics, AI, AR/VR technology, etc.)

Adopt Advanced/Additive Manufacturing Technology

Digitalize Ship Design, Construction, & Sustainment

Sustain Assets Using Condition-based Strategies

Expand & Modernize Supply Chains

Make Fleet Growth Sustainable

Capitalize on Proposed Tax Incentives for New Construction

Maximize Opportunities with Supplement Programs (MSP, TSP, Strategic Commercial Fleet)

Seek Favorable Treatment of U.S. Built and/or U.S. Flag Vessels for Competitive Advantage

Transform Operations with New Technology & Business Practices (e.g., Remote & Autonomous Functions, AI decision support, data sharing, etc.)

Build Workforce Together

Partner with National and Regional Initiatives for Workforce Development

- Naval Architects & Marine Engineers
- Mariners
- Trades

Support Initiatives Aimed at Recruiting Workers into the Maritime Industry (Early Career and Transition from Other Industries)

Make Retention of Workforce a Priority

- New Technology to Make Work Environment Safer/More Comfortable
- Career Progression
- Worker Mobility & Transition

Seek Transformative Innovation

Focus on Differentiated Opportunities:

- Floating Data Centers
- Maritime Nuclear
- Autonomy
- Specialized Vessels

Engage with Programs Driving Maritime Innovation:

- U.S. Center for Maritime Innovation
- National Shipbuilding Research Program
- National Laboratories
- Special University Research Programs

Reward Innovation Throughout the Supply Chain

Bring Investment Capital

Leverage Capital Investment Options:

- Private/Venture Equity
- Foreign Direct Investment
- Partnerships

Maximize Opportunities from Government Grant and Loan Programs

- SIB/MIB Funding
- PIDP
- Small Shipyard Grant Program
- Title XI Financing
- MARAD Capital Construction Fund
- DOE Energy Dominance Financing

Propose Integrated Shipbuilding Deal Structure to Government

Thank You

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