The Future of Manufacturing in U.S.A,



Nippon Sharyo, Ltd.

I NIPPON SHARYO

Corporate Profile

- Head Office: Nagoya, Aichi, Japan
- Established: September 1896
- Paid-in capital: 11.8 billion yen (\$ 131 million)*1
- Sales: 98.6 billion yen (\$ 1,095 million)*1
- Employees: 2,022 *2



*1 (As of March 2010) *2 (As of May 2010)

ISO Certification





ISO9001 ISO14001 JQA-0973 JQA-EM3309

2

Nippon Sharyo, Ltd.

Outline of the Toyokawa Rolling Stock Plant

- Sales: 66 billion yen (\$ 733 million) *1
- Employees: 952 *2
- Total Area: 290,245 m² (71.72 acres)



<u>*1 (As of March 2010)</u> <u>*2 (As of May 2010)</u>

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Toyokawa Plant

3

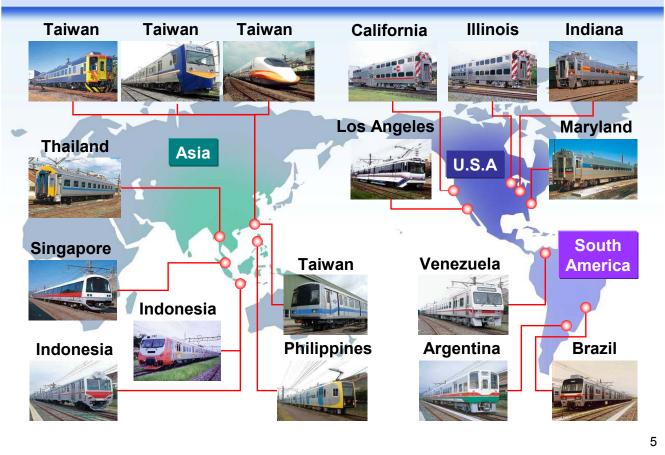
High Speed Train

1964 1986 1997 1999 2005 Taiwan Innes ! Series 0 Series 100 Series E2 (130mph) Series 700T Series 700 (143mph) (171mph) (177mph) (186 mph) 1982 1992 1997 2007 Series 200 (137mph) Series 300 Series 500 (168mph) (186mph) Japan Series N700 (200mph)

<u>Greatest market share: 3,000 cars as of 2010</u>

Overseas

I NIPPON SHARYO



Nippon Sharyo USA, Inc.

I NIPPON SHARYO

Corporate Profile

- •Headquarters: Arlington Heights, IL Northwest suburban Chicago, just off Arlington Heights Rd. exit of I-90
- •Established: May 1982
- •Management Staffs: 16
- •Role:

U.S. Project Administration, Manufacturing Oversite, Engineering, Purchasing and Quality Control Functions



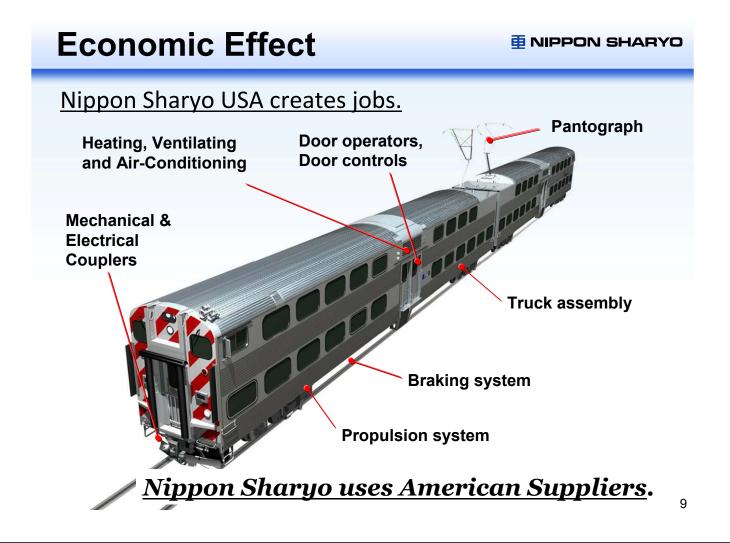
USA Project History I NIPPON SHARYO Nippon Sharyo USA delivered 886 cars as of Jan. 2010. 1985 2007 1993 1982 (71) (63) (479) (71) NICTD MARC METRA **VRE Gallery PC Gallery PC** EMU PC Indiana Illinois Virginia Maryland 1984 1989 2005 2008 (93)(69)(26)(14) B Har rouge CALTRANS LACMTA METRA NICTD **Gallery PC** Los Angeles Gallery EMU Gallery EMU California California Illinois Indiana To dat<u>e, every car has been delivered on schedule</u>.

Final Assembly Activity

 $\overline{\blacksquare}$ NIPPON SHARYO

We assembled all 886 of the cars for our US customers in the United States with American workers.





Economic Effect

I NIPPON SHARYO

Nippon Sharyo USA creates jobs.



We assembled our railcars in the United States with American workers.

Proposal for Chicago Hub



Push-Pull Coaches



- Safe and dependable travel at speed up to 125 mph
- Proven technology for fast, reliable and safe travel
- · Meet the highest quality standards
- Manufactured on time with full FRA compliance

THANK YOU VERY MUCH FOR YOUR ATTENTION!

