



Amtrak's Rail Investments and Economic Impact APTA-JITTI Rail Symposium

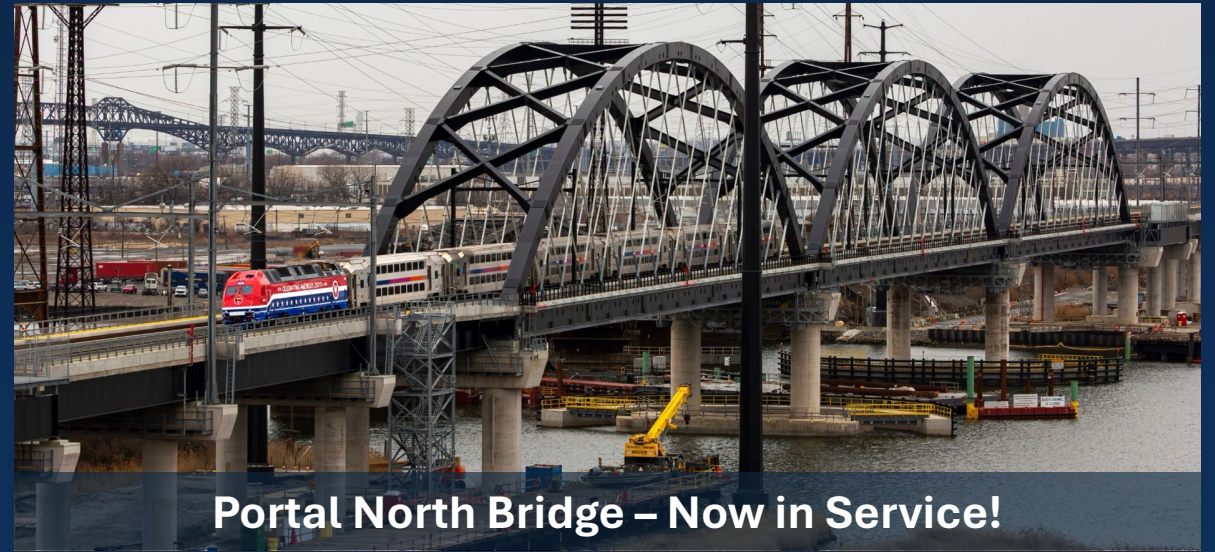
March 25, 2026

Roger Harris
President, Amtrak

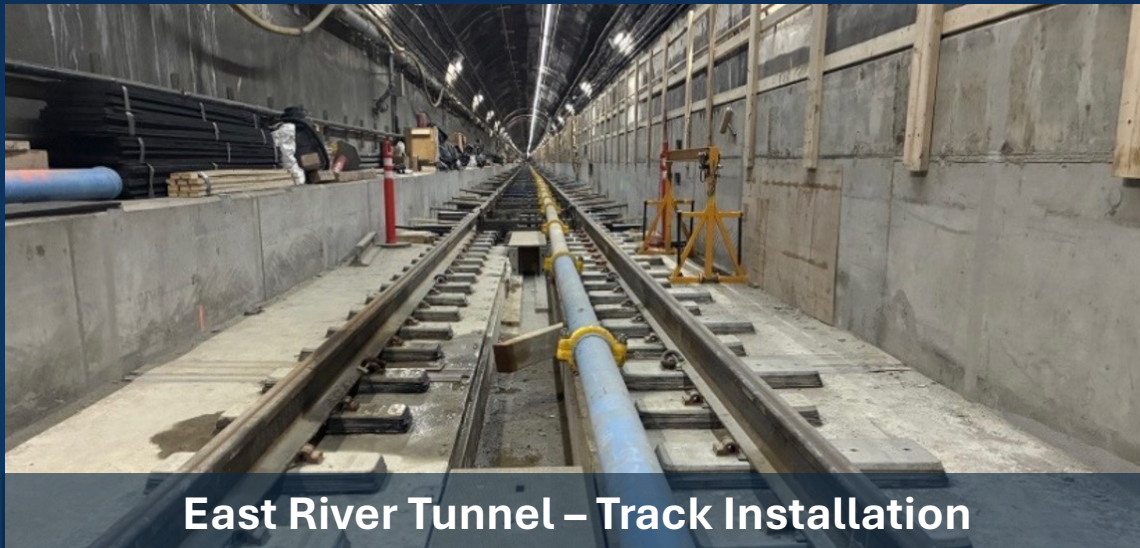
Transforming Amtrak Service and Infrastructure



Amtrak Airo – Launching 2026



Portal North Bridge – Now in Service!



East River Tunnel – Track Installation



Major Facilities Construction Advances

US Rail Supply Chain is Delivering for Amtrak

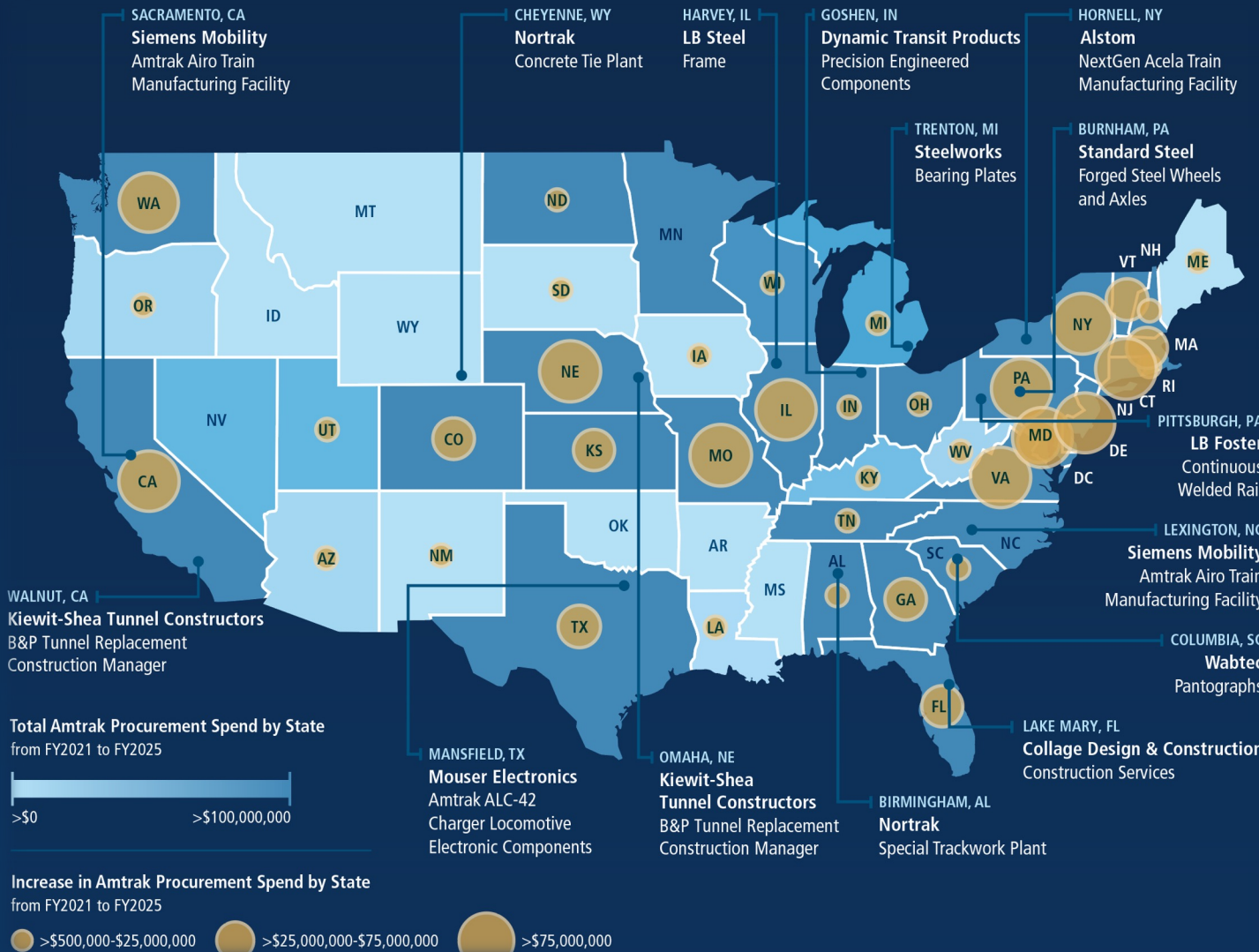
\$40B

In investments across Amtrak's ten largest projects advancing since 2021



\$200B

Total economic activity. Yielding \$5 for every \$1 invested in Amtrak



5,000+

In FY 25, direct suppliers

fueled

46,000

Rail supply industry jobs