

ANA's Decarbonization Journey

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ANA Group Corporate Strategy

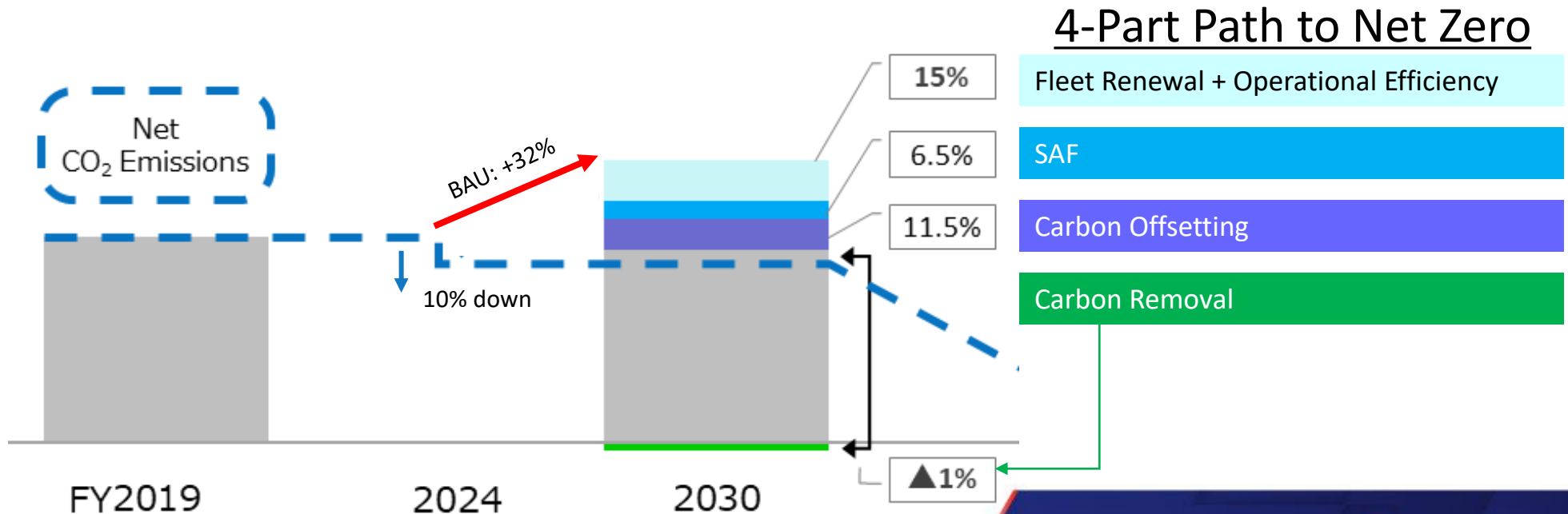
ANA Holdings, Inc.

October 5th, 2023

1. Transition Strategy for Net-Zero by 2050

Environmental Sustainability Commitment

| | |
|-------------------------|---|
| SHORT-TERM GOAL: | 10% LESS CARBON EMISSIONS compared to FY2019 + 10% SAF USE BY 2030 |
| LONG-TERM GOAL: | NET-ZERO CARBON EMISSIONS BY 2050 |



2. ANA's decarbonization journey - Building success with the U.S. -

Key Highlights

1st

Airline in the world to introduce the Boeing 787



1st

Airline in Japan to sign an ATJ SAF offtake agreement with LanzaJet



LanzaJet



1st

Airline in the world to sign a DAC derived CDR purchase agreement with 1PointFive



ANA

UNITING the
WORLD in WONDER

3. ANA's SAF Journey - Leadership role in Asia Pacific -

2020
1st Regular SAF Flight in Asia Pacific

2021
1st Corporate SAF Program in Asia



6 Nov, 2020 NH114 Tokyo/Haneda to Houston



4. Efforts to raise social awareness on SAF

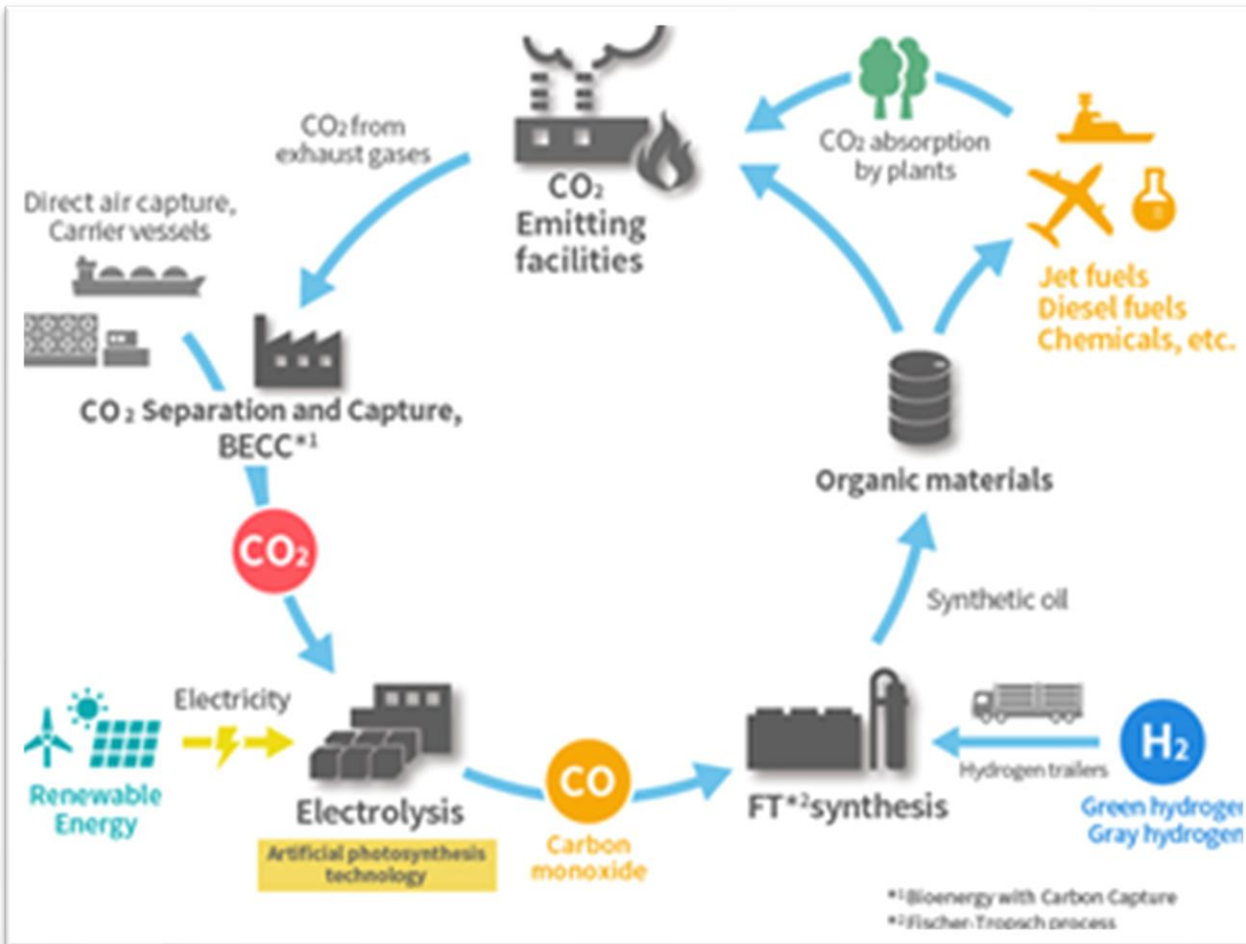
- ✓ ANA-JAL joint report on SAF
- ✓ Addressing the need and demand forecast for SAF

- ✓ Cooperation among sectors
- ✓ Coalition expanded to 30 companies

*original members: 16 companies



5. Participation in the National Project for SAF Production (e-fuel)



Ministry of the Environment
Government of Japan

TOSHIBA



ANA
Inspiration of JAPAN

idemitsu

JCCS

6. Key Takeaways

- ✓ Commitment to playing a leading role in raising awareness for aviation decarbonization
- ✓ Cooperation instead of competition
- ✓ Sustainability in aviation as a collective issue for all stakeholders
- ✓ Comprehensive government support for the aviation industry, which faces high difficulty in decarbonization

Thank you for your attention!

