



Tadashi Matsushita

Executive Vice President
Industrial and Government Relations, GX
All Nippon Airways

Tadashi Matsushita is Executive Vice President of Industrial and Government Relations GX. He is responsible for growing the ANA Group's airline business through optimizing its portfolio of airline brands, which includes ANA, AirJapan, and Peach Aviation. He is also in charge of the ANA Group's relationships with its domestic airline affiliates and international equity partners as well as its involvement in regulatory and policy matters related to aviation. In addition, he oversees the ANA Group's decarbonization efforts and its activities in the Okinawa region.

Matsushita has served in various positions at ANA for over 30 years. Prior to his current role, he was Vice President of Alliances & International Affairs from 2018 to 2022, where he oversaw ANA's alliances strategy and activities related to international aviation policies. From 2011 to 2018, he was in charge of ANA's government and regulatory affairs in the U.S. as Director of International Government Affairs and was also responsible for ANA's medium-term business plans in North America as Vice President of Strategic Planning, The Americas. Prior to his time in the U.S., Matsushita played a significant role in expanding ANA's business across Asia as Director of Strategic Planning, Asia Pacific, and successfully led the launch of Japan's first budget airline, Peach Aviation.

Matsushita received his B.A. in Economics from Kobe University and holds an M.B.A. from the Kellogg School of Management at Northwestern University. He currently resides in Tokyo with his wife and three children.