



JR Central and its group



 JR Central started its operation in 1987 upon the breakup by region and privatization of the Japanese National Railways



Hotel



Merchandise



Real Estate



Rail Operations







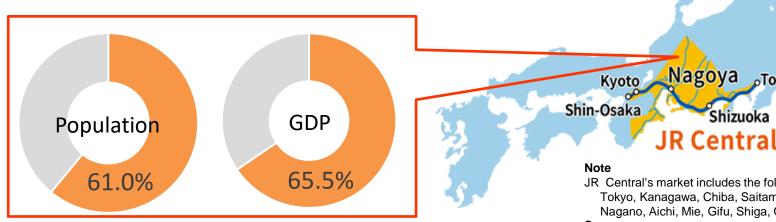
Construction & maintenance works

Rolling stock manufacturer

JR Central's market area



- Our railway business
 - 1. Tokaido Shinkansen
 - 2. Conventional lines (12 lines)
 - 3. Chuo Shinkansen (under construction)
- Our business covers important area for the Japanese economy
- Tokaido Shinkansen is the main transportation artery linking Tokyo, Nagoya and Osaka



Nagoya _{oTokyo}

JR Central's market includes the following prefectures:

Tokyo, Kanagawa, Chiba, Saitama, Ibaraki, Shizuoka, Yamanashi, Nagano, Aichi, Mie, Gifu, Shiga, Osaka, Kyoto, Hyogo and Nara

Sources

Ministry of Internal Affairs and Communications Population: Prefectural GDP: Cabinet Office, Government of Japan

Key Features of Tokaido Shinkansen



Safety



➤ No on-board passenger casualties since its inauguration

High-Speed



- 285 km/h [177mph] (300km/h [186mph] in Sanyo Shinkansen)
- 2 hours 21 minutes between Tokyo and Osaka (320 miles)



Reliability

➤ Annual average delay: 1.1 minutes (FY2022)

High capacity & High frequency



- > Annual ridership: 168 million (FY2019) / 131 million (FY2022)
- Average number of trains per day: 378 trains (FY2019)/ 356 trains (FY2022)
- ➤ Maximum number of trains per day: 471 trains (FY2023)

Environmentally Friendly



Compared with the aircraft,
1/8 of energy consumption & 1/12 of CO2 emission

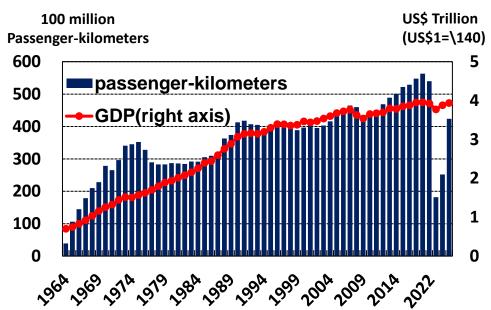


Economic Impacts of Tokaido Shinkansen



- Tokaido Shinkansen has been making a great contribution to the Japanese economic growth
- Especially, Tokaido Shinkansen has underpinned the concentration of population and economic activities along its route.

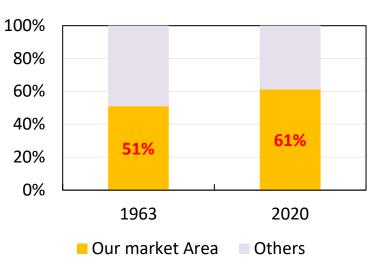
Strong Correlation between Japan's GDP & Tokaido Shinkansen transportation



Sources

Passenger-kilometers: JR Central GDP: Cabinet Office, Government of Japan

Population has concentrated in our market area (mainly along the Tokaido Shinkansen route)



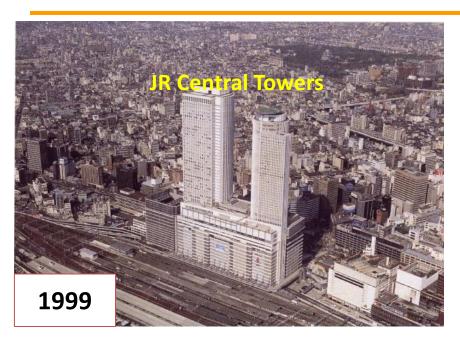
Note

JR Central's market includes the following prefectures: Tokyo, Kanagawa, Chiba, Saitama, Ibaraki, Shizuoka, Yamanashi, Nagano, Aichi, Mie, Gifu, Shiga, Osaka, Kyoto, Hyogo and Nara **Sources**

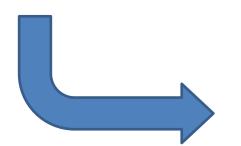
Population: Ministry of Internal Affairs and Communications

Development around stations(Nagoya)





- JR Central has actively developed station buildings and commercial facilities.
- JR Central's development has attracted other developers to build new buildings around Nagoya Station.





Development around stations(Shinagawa)





Before Shinagawa Station was built



When Shinagawa Station was put in place

Texas High-Speed Rail Project



System length: Approx. 380km (240 miles)

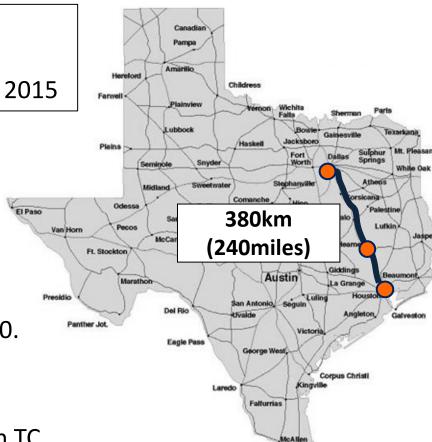
btw. Dallas and Houston

Developer: Texas Central (TC), established in 2015

 JRC has been providing "technical support" to TC since 2016.

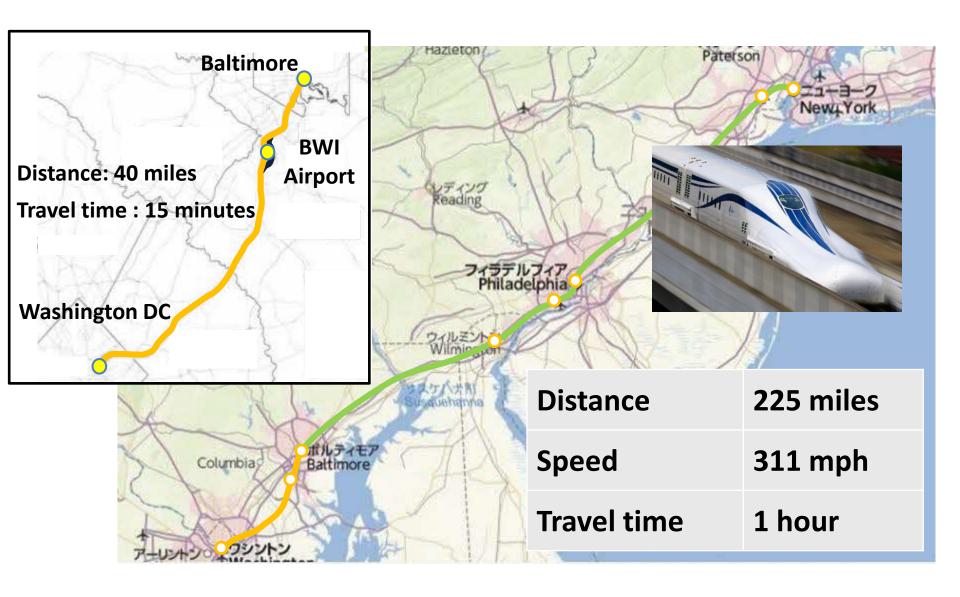
 FRA approved key regulatory processes of RPA (Safety) and EIS (Environmental) in 2020.
JRC supported TC in this process.

Amtrak is exploring to join Texas project with TC.



Northeast Corridor SCMAGLEV Project





• Im

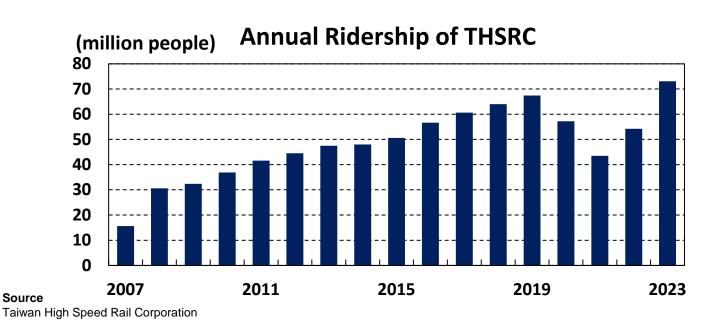
Implication from Taiwan HSR (THSRC)



 THSRC, using the Shinkansen system, has maintained safe and punctual operations since its inauguration in 2007.
As a result, there has been outstanding growth in passenger volume.



JRC has been providing technical support to THSRC since 2014.



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